UNIVERSITY OF CALIFORNIA COOPERATIVE EXTENSION (UCCE)

SAMPLE COSTS TO ESTABLISH A DATE PALM ORCHARD AND PRODUCE DATES IN THE COACHELLA VALLEY, RIVERSIDE COUNTY, 2005-2006



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Sample Costs to Establish a Date Palm Orchard and Produce Dates In the Coachella Valley, Riverside County, 2005-2006

INTRODUCTION

Sample costs to establish an orchard and produce dates in the Coachella Valley of Riverside County are presented in this study. Operations described are based on production practices considered typical for the area and may not apply to every situation. The study is intended as a guide for making production decisions, estimating potential returns, preparing budgets, and evaluating production loans. A blank "Your Costs" column is provided in the cost tables for entering and comparing your farm costs with ours.

The study is based upon on a hypothetical farm size and production practices which are described in the assumption section. For additional information or explanations of the assumptions and cost calculations used in this study, please contact Eta Takele, the Agricultural Economist/Farm Management Advisor, University of California Cooperative Extension-Riverside County (address given at the end of this study).

The use of trade names in this report does not constitute an endorsement or recommendation by the University of California nor is any criticism implied by omission of other similar products.

ASSUMPTIONS: BASIS AND METHODS OF COST CALCULATION

Farm Size: We based this study on a hypothetical farm size of 25 acres. However, long term assets such as machinery and equipment may be used over more acres, hence costs per acre could be slightly lower than stated.

Land Preparation: Land preparation is usually done on custom/contract basis. The contractor usually perform the following ground preparation operations including shredding plant residues and mixing with the soil, discing (~5 times), and fumigation using methyl bromide. Coachella Valley is characterized by stratified soils that are eroded by water and wind forces from the San Jacinto Mountain and the Indio hills. Breaking up the strata can be achieved by using a slip plow. All these operations are done prior to planting, but costs are shown in the first year. Land preparation and fumigation operations are estimated to cost \$500 and \$1,200 per acre, respectively.

Irrigation System Installation: Some growers use a drip system at the beginning to irrigate young plants up to the age of 6 years and then convert to flood system in the 7th year. For the drip system, a basin will be prepared around the palm to prevent water runoff and to ensure a sufficient supply of water to the plant. The basin should have a slight downward slope towards the plant to allow the water to reach the root system of the young plant Nurseries also use drip irrigation system. In this study, we used flood irrigation system throughout the establishment and production periods. A reservoir is

used to store water and supply the flood irrigation. The cost of irrigation system including the reservoir in this study is assumed to be \$1,500 per acre.

Planting: Planting may be done at any time of the year, but most often in spring or fall. Planting spaces in most cases consist of 30 feet x 30 feet (30 feet between rows and 30 feet between palms within the row) allowing approximately 49 palm trees planted per acre, one of which is a male plant enough to pollinate 48 female date palms.

Planting depth is generally 3 feet. Holes are dug and the soils are mixed with organic material and gypsum and put back into the holes and irrigated 2 to 3 times before planting. Offshoots, for planting, ranging in age from 3 to 5 years old are purchased at about \$125 per shoot (price includes to cut the offshoot, transport, and plant). Some farm operators have their own offshoots, while others buy them from nearby farms. It is assumed that 30% of the palm trees may need to be replanted in the second year.

The major variety in the Coachella Valley is *Deglet Noor* which constitutes about 75% of the date palm acres. Other varieties are *Medjool* constituting about 20% of the acres, and the remaining 5% includes *Khadrawi*, and *Zahidi*.

Cost of production estimates will be different by variety. In this study, production practices and costs of Deglet Noor are the basis of our assumptions and estimates.

Cover Crop: Cover crops are planted in alternate rows for improving organic matter, nitrogen (N) fixation and also for suppressing weeds. Vetch is the most common cover crop used in the palm orchards of the Coachella Valley. The cover crop is usually seeded in October. It becomes dormant in the spring and grows back in the fall. A one time seeding of cover crop would last for five years with alternate rows seeded for the next round.

Protection: During the fruit-bearing stage, paper covers (resembling lamp shades) are used to protect the dates from possible rain damage during the fall months and from infestation by sooty black mold during the fall ripening months.

Fertilization: The desert soils of the Coachella Valley are sandy with low water holding capacity. Consequently, leaching of nutrients from drainage is very high, especially in flood irrigation. Leaf nutrient level is analyzed every year. Ten percent of the palm trees per acre are randomly selected for analysis of N, P, K, calcium (Ca), magnesium (Mg), sulfur (S), sodium (Na), chlorine (Cl), iron (Fe), copper (Cu), manganese (Mn), boron (B), zinc (Zn), and molybdenum (Mo). At least 2 lbs of fresh leaf material per palm is needed for the analysis. Leaf analysis costs about \$10 per acre. Periodical analysis of well water is also done to check for nitrate, salinity, chloride, and sodium pH.

Fertilizer application and nutrients consumption by age of date palm trees is shown in Table A. The sources of the nutrients can vary. Some use organic fertilizers like composted chicken and steer manure as sources of nutrients. Some growers use organic fertilizers mainly composted chicken manure.

Fertilizer spikes are applied in the first year of establishment. One spike per offshoot is inserted using a probe to manually open a hole in the root zone of the palm.

N fertilizer applications for flood irrigation would be 2 to 3 times per year in February, March, and mid-May. N amounts include 1 pound per tree in the second year and increases every year by half a pound per tree. The maximum N rate application at maturity approximates 5 lbs/tree. Application rates for other nutrients including phosphorus, potassium, and magnesium sulphate are given in Table A.

Table A. Fertilizer Application Rates in Dates Production in the Coachella Valley, Riverside County

| | | Pounds P | er Acre | | |
|------------|-------------------|---------------------------|--------------------------------|------------------------------|----------------------|
| Year | Urea | Actual Nitrogen (N) | Actual Phosphorus (P2O5) | Actual Potassium (K2O) | Magnesium Sulfate |
| 1 | Fertilizer* Spike | | | | |
| 1 | | | 5 | 5 | 8 |
| 2 | 98 | 49 | 15 | 15 | 25 |
| 3 | 147 | 73.5 | 15 | 15 | 25 |
| 4 | 196 | 98 | 35 | 35 | 25 |
| 5 | 245 | 122.5 | 35 | 35 | 25 |
| 6 | 294 | 147 | 50 | 50 | 25 |
| 7 | 343 | 171.5 | 50 | 50 | |
| 8 | 392 | 196 | 65 | 65 | |
| 9 | 441 | 220.5 | 65 | 65 | |
| Production | 1 490 | 245 | 65 | 65 | |

^{*}Fertilizer spikes contain nitrogen (N), plus soluble manganese (Mn), magnesium (Mg), potassium (K), iron (Fe), and copper sulphates (CuSo₄).

Irrigation: Irrigation water for date palms in the Coachella Valley is supplied either by the district or on-site wells. Water use by age of date palm trees is shown in Table B.

Each year plants are irrigated for 9 months at an 11-day interval during the summer months (May to September) and once a month (October to November and March to April). The amount of irrigation water applied varies by age of the palm trees starting at 1 acre-foot/acre/year in year 1 and doubling every year till it reaches approximately 8 acrefeet/acre/year. The cost of water is approximated at \$23 per acre-foot, the average rate charged by the district. Labor to monitor and maintain irrigation is assumed at 15 minutes per acre per irrigation.

Table B. Amount of Water Use by Age of Date Palm Trees in the Coachella Valley, Riverside County

| Year | Acre-Feet/ |
|------|------------|
| | Year |
| 1 | 1 |
| 2 | 2 |
| 3 | 4 |
| 4+ | 8 |

Pest Management: Pesticide application rates in this study are based on manufacturer recommendation labels. Many of the labels are obtained from http://www.cdms.net/manuf/manufact.asp. Percent of acres treated, average number of applications, median application rate, and total lb a.i. applied are from the California Department of Pesticide Regulation http://www.cdpr.ca.gov/. Chemical application rates by age of date palm trees are shown in Table C.

Banks Grass Mite: Savey is applied to mature orchards one time per year in early summer (generally in June) at a rate of 6 ounces per acre to control banks grass mites. Banks grass mite causes damage by feeding on green, immature fruit resulting in a scarred fruit that are hardened, shriveled, and cracked. Savey is sprayed into the fruit bunches using hand guns. This procedure requires two workers, one directing the spray into bunches and the other driving a tractor. Sulfur dusting is an alternative practice that may be used by some growers for controlling banks grass mite; however, this is not a typical practice due to a high level of sulfur resistance in the mite population.

Table C. Pesticide Application Rates in Date Palm Orchards in the Coachella Valley, Riverside County

| Year | Roundup | Savey | Malathion | Strychnine |
|------------|------------------|------------------|------------------|------------------|
| | (Quart Per Acre) | (Ounce Per acre) | (Pound Per Acre) | (Pound Per Acre) |
| 1 | 2 | | | 2 |
| 2 | 4 | | | 2 |
| 3 | 4 | | | 2 |
| 4 | 4 | | | 2 |
| 5 | 4 | | | 2 |
| 6 | 8 | 6 | 232.5 | 2 |
| 7 | 8 | 6 | 232.5 | 2 |
| 8 | 8 | 6 | 232.5 | 2 |
| 9 | 8 | 6 | 232.5 | 2 |
| Production | 8 | 6 | 232.5 | 2 |

Carob Moth and Nitidulid Beetles: Malathion Dust is used to control carob moth and nitidulid beetles that cause damage to dates by directly feeding on the fruit. Malathion Dust is applied 3 times per year (August through September) at an annual rate of 232.5 pounds per acre. Malathion is applied using a specialized spray rig designed to deliver dust into the date bunches. This practice requires two workers, one to direct the dust into bunches and another to drive a tractor.

Weeds: Most weed growth in date orchards is kept under control by discing the soil three times a year and spraying Roundup[®] (glyphosate) using a back pack sprayer or a tractor-pulled herbie. Discing is done only to the rows that are not planted with cover crop and includes one time in the first year and 3 times per year from the second year on. Spot spray of Roundup is applied 2 times a year (in February and April) at the rate of 1 gallon per acre per year for young palms and 2 gallons per acre per year for mature orchards.

Tamarisk, a common perennial weed, aggressively competing for water and nutrients in date palm orchards must be removed mostly mechanically, and some of it by hand hoeing, as it is not effectively controlled using herbicides. The weed must be cut down and the roots removed.

Vertebrates: Vertebrates problems include most commonly gophers and occasionally ground squirrels and rats. Strychnine is applied 2 times at an annual rate of 2 pounds per acre. The bait is dropped below ground into the gopher runs using an applicator tool to control gophers as well as squirrels and rats.

Dethorning: Spines (thorns) from the base of new leaves of the palm trees are removed in order to facilitate pollination and handling of fruit bunches. It is done once a year in January-February and costs approximately \$5 per tree.

Pollination: Date palm trees are dioecious, i.e. male and female flowers are in separate trees. Pollination is done manually as there is no natural means of transferring pollen from male plants to female plants. Some growers purchase the pollen and it is estimated that 0.4 gallon of pollen needed per acre at \$250 per gallon. In this study, we assumed pollen is purchased. For growers who extract their own pollen from the male palm, the process takes place in March-April which includes that male flowers are harvested and dried. Pollen from the male flowers is separated using specialized equipment (pollen extractor). The pollen is dusted on cotton balls which are stored in sealed containers at low temperatures (between 0° F to 25° F) until the female flowers are open. Once the female flowers are open, bunches around the flowering spike will be thinned and the dusted cotton balls will be inserted manually in the flowering spike. Then the flowering spike will be closed using a rubber band and paper bags are placed over the entire spike. The use of paper bags is recommended to preserve the pollen and also to avoid losses of the pollen. Labor cost for applying pollen to the female plant is charged at \$8 per tree. Bags and twine costs are estimated at \$0.40 per tree.

Fruit Bunch Tie Down: When the fruit has set, bunches are pulled through the leaves and tied to the mid-rib of a lower frond (large compound leaf) using sisal twine. This operation is done once a year in May-June to support the size and weight of the fruit bunch, and to increase the size and quality of fruit. As the dates mature, the weight of the bunch will increase and a second operation is done where either the number of fruits per strand is reduced, or the total number of strands per bunch is reduced, or a combination. Labor for fruit bunch tie down is estimated at a custom cost of approximately \$5.25 per tree. Sisal twine material costs approximately \$0.23 per tree.

Pruning and Bagging: Pruning to remove old dry fronds (large compound leaves) is done in July-August. These leaves are pruned off to allow access to the fruit and to the crowns of the palm trees to make sure that pesticide and nutrient treatments can reach young leaves in the crown. Old fruit stalks and undesirable offshoots are pruned off as well.

Rain could coincide with the ripening season and consequently cause severe loss of fruit. Light-brown craft paper is used to cover the bunch to provide protection during the ripening season. Fruit bagging also provides protection against birds and insects. Labor for pruning and bagging is estimated at \$10.50 per tree, and craft paper bags and wires at \$2.85 per tree.

Harvesting-Picking and Hauling: The offshoots may begin to bloom in year 3 and fruit a year later but a substantial crop is not expected until about year 5 or 6 with full production attained at about year 10. Date palms stay in production for many years even though productivity generally begins to decline at around 40 years of age.

Dates fruit ripen from late September through December. Harvesting, using saddles, extension ladders, or mobile steel towers with catwalks for pickers, is now a standard practice in the Coachella Valley. This process involves harvesters (*palmeros*) ascending the palm trees and cutting off mature bunches, dropping them into containers that are mechanically shaken to separate the ripe dates from the bunches or by lowering the bunches on a rope to a worker on the ground for manually removing the dates from the bunches. Dates are fumigated with methyl bromide, dry brushed and graded by hand in the packing house. Unless intended for immediate consumption, dates with very high moisture content will be dried and stored at low temperatures (0° F).

In this study we estimate picking cost at \$0.03 per pound and hauling to a local packing house at \$0.02 per pound.

Production:

Yield: Fruit bearing for *Deglet Noor* is assumed to begin at age 5 with 47 pounds per tree. Yield per tree increases at a rate of approximately 45 pounds per year. Yield may reach 272 pounds per tree in year 10 (Table D) and remain the same till the end of the productive period (at around age 40 assumed in our study).

Table D. Estimated Annual Yield of Date Palm Trees in the Coachella Valley, Riverside County

| | Pounds | Pounds |
|------------------|----------|----------|
| Year | Per Tree | Per Acre |
| 5 | 47 | 2,256 |
| 6 | 92 | 4,416 |
| 7 | 137 | 6,576 |
| 8 | 182 | 8,736 |
| 9 | 227 | 10,896 |
| Production (10+) | 272 | 13,056 |

Crop Grading: Based on a total of 100 points, USDA rating factors include: color, 20 points; uniformity of size, 10 points; absence of defect, 30 points; and character, 40 points. Following is the description of grades (Table E).

- a. U.S. Grade A or U.S. Fancy is the quality of whole or pitted dates that are of one variety, possess a good color, practically uniform in size, practically free from defects, possess a good character, and score not less than 90 points when scored in accordance with the scoring system.
- b. U.S. Grade B or U.S. Choice is the quality of whole or pitted dates, **other than whole dry dates** for processing that are of one variety, possess a reasonably good color, reasonably uniform in size, reasonably free from defects, possess a reasonably good character, and score not less than 80 points when scored in accordance with the scoring system.
- c. U.S. Grade B (Dry) or U.S. Choice (Dry) is the quality of whole dry dates for processing that are of one variety, possess a reasonably good color, reasonably uniform in size, reasonably free from defects, possess a reasonably good character, and score not less than 80 points when scored in accordance with the scoring system.
- d. U.S. Grade C or U.S. Standard is the quality of whole or pitted dates other than whole dry dates for processing that are of one variety or of date pieces or macerated dates that possess a fairly good color, fairly uniform in size except for date pieces or macerated dates, fairly free from defects, possess a fairly good character, and score not less than 70 points when scored in accordance with the scoring system.
- e. U.S. Grade C (Dry) or U.S. Standard (Dry) is the quality of whole dry dates for processing that are of one variety, possess a fairly good color, fairly uniform in size, fairly free from defects, possess a fairly good character, and score not less than 70 points when scored in accordance with the scoring system.
- f. Substandard is the quality of dates that fail to meet the requirements of U.S. Grade C or U.S. Standard or U.S. Grade C (Dry) or U.S. Standard (Dry), whichever is applicable.

Table E. United States Department of Agriculture (USDA) Dates Grading Scores

| | | Fact | or | |
|---------------------------------|----------|------------|------------|-----------|
| Grades | Color | Uniformity | Absence | Character |
| | | of size | of defects | |
| | | | | |
| Maximum Score Points | 20 | 10 | 30 | 40 |
| Grade A or Fancy | 18 - 20 | 9 - 10 | 27 - 30 | 36 - 40 |
| Grade B or Choice | 16 - 17* | 8* | 24 - 26* | 32 - 35* |
| Grade B (dry) or Choice (dry) | 16 - 17* | 8* | 24 - 26* | 32 - 35* |
| Grade C or Standard | 14 - 15* | 7* | 21 - 23* | 28 - 31* |
| Grade C (dry) or Standard (dry) | 14 - 15* | 7* | 21 - 23* | 28 - 31* |
| Substandard | 0 - 13* | 0 - 6* | 0 - 20* | 0 - 27* |

^{*} Limiting rule

For more information about limiting rules and further clarification about grading of the date crop, please refer to http://www.hpschmid.com/products/fruitsandnuts/Dates.html

Labor Costs: Wage rates for both owned and hired labor are estimated as \$10.50 per hour for machine operator and \$8.80 per hour for non-machine labor. Benefits are added at 43% of the wages, bringing the hourly wage rates to \$15.00/hour and \$12.60 per hour for machine operator and non-machine labor, respectively.

Labor man hours are calculated at 20% higher than equipment time to allow for the extra time involved in activities such as equipment set up, moving around, maintenance, work breaks, and field repairs.

Equipment Operating Costs: Repair costs are based on purchase price, annual hours of use, total hours of life, and repair coefficients formulated by the American Society of Agricultural Engineers (ASAE). Fuel and lubrication costs are also determined by ASAE equations based on maximum PTO horsepower and fuel type. According to the data from USDA- NASS, Prices for on-farm delivery of diesel and gasoline are \$2.00 and \$2.55 per gallon, respectively. The fuel, lube, and repair costs per acre for each operation are determined by multiplying the total hourly operating cost of equipment use by the hours per acre needed to perform the operation. Tractor time is 10% higher than implement time for a given operation to account for setup, travel and down time. Formulas for calculating equipment operating costs can be referenced from many farm management books including the one we frequently use for our studies (Boehlje, Michael D., and Vernon R. Eidman. 1984. Farm Management, John Wiley and Sons. New York, New York).

Cash Overhead Costs: Cash overhead costs include all cash expenses that are not accounted for in the production practices. These costs include interest on operating capital, property taxes, office expenses, liability and property insurances, sanitation services, equipment repairs, and management.

Interest on Operating Capital. The cost of borrowing or the opportunity cost for the money used in the business of producing dates is calculated at a nominal interest rate of 9.25% per year for 2005-2006 from the time the expenses are incurred until harvest. A nominal interest is the rate charged by financial institutions for operating loans.

Property Taxes. Real estate property taxes differ depending on time of purchase and local zoning ordinances. For this study, we calculated property taxes at 1.0% (the rate most counties commonly charge) of the value of the property. For non-real estate property, taxes are calculated on the average value of the property which equals its cost plus salvage value divided by two. Property taxes are then divided by the number of acres to obtain the per acre costs.

Property Insurance. Property loss coverage insurance premiums are charged annually at 0.70% of the average value of the property.

Liability Insurance. Liability insurance coverage for accidents on the farm varies by size of farm. The cost for liability insurance for the 25 acres farm size is approximately \$429 per year (\$17 per acre).

Field Sanitation. A single trailer mounted sanitation facility at a rental rate of \$140 per month is assumed to be sufficient for 25 acres. The facility is to be used for only three months-during the busiest period of operation including harvest. Thus sanitation cost is estimated at \$17 per acre per year.

Office Expense. Expenses for office rent, supplies, telephone, fax, internet, accounting, legal fees, utilities and miscellaneous administrative expenses are estimated by growers at \$200 per acre per year.

Investment Repairs. Annual repair and maintenance costs for farm buildings, tools and reservoir are calculated at 2% of the price (value) of the investment.

Management/Supervisor Salaries. Management charges are not included in this study. We suggest that growers divide the returns after all costs between management and profit as they see fit.

Non-Cash Overhead Costs: Non-cash overhead costs, also referred to as ownership or fixed costs, including depreciation and interest on capital investments of farm equipments, farm buildings, irrigation systems, and farm tools are calculated using the capital recovery method.

The capital recovery method captures the combined cost of interest on investment and depreciation. It allows calculating an annual amount of money required to recover the difference between the purchase prices and salvage value (unrecovered capital) of capital investments. It is equivalent to the annual payment on a loan used to purchase the investment with the down payment equal to the discounted salvage value.

The capital recovery method calculation is more complex than the other methods of calculating depreciation and interest on investment, but more accurately represents the annual costs of ownership because it takes the time value of money into account. The formula for the calculation of the annual capital recovery costs is:

[(Purchase Price – Salvage Value) x Capital Recovery Factor] + (Salvage Value x Interest Rate)

Where:

Salvage Value is an estimate of the remaining value of an investment at the end of its useful life. In this study, the remaining values for farm machinery are calculated at 10% of purchase prices. Other investments including irrigation systems, buildings, and miscellaneous equipments (fuel tanks and pumps) are assumed to depreciate fully with no remaining values.

Capital Recovery Factor is the amortization factor or the repayment factor for investments made on capital. The factor depends on the life of the investment and interest charge on investment discounted to the present value.

Capital recovery factors for several years and interest rates are available in many farm management books including the one we used in our reference (Boelje, Michael D., and Vernon R. Eidman. 1984. Farm Management. John Wiley and Sons. New York, New York). Simply locate the interest rate and number of years of your asset (loan) to determine the capital recovery factor.

Interest for capital investments are calculated at the long-run rate of return of agricultural assets to current income. In this study, we used a ten year average (6.25%) of the most current years (data provided by USDA-ERS--Economic Research Services).

Capital recovery costs for the various equipments, machines and investments used in this study are provided in Table 6. Assumptions about values and use of capital assets follow:

Equipments and machines: In this study equipment and machines costs are based on the assumption that the farm has both old and new equipment with the overall complement value approximated at 60% of the new cost.

Irrigation System. The irrigation system includes the costs for building a reservoir (built on the farm site to store water supplied by the district) as well as the costs of a pump (a new 15 horsepower booster pump), filtration station, fertilizer injector system, and the labor to install the system. The pump lifts the water to approximately 20-feet. The filtration/injector station is installed at planting. The irrigation system has a life of 50 years.

Building. The farm shed consists of 1,800 square feet of metal buildings and sheds built on cement slab. It includes a packing shed area. In this study, the cost of the farm shed/building is approximated at \$25,000 for a 25-acre farm.

Shop Tools. Other farm tools included in this study are fuel tanks, pruning and picking clips, and lug boxes. A 100-gallon fuel tank is considered to service the farm. The tank is usually set on a cement containment pad that meets federal, state, and county regulations. The cost of shop tools is assumed to be \$2,000 for a 25-acre farm.

Land Rent. Land rent is a significant cost. In many cases, especially in California the value of land is influenced by fast growing urban development in which case the price of land is driven not by its agricultural use but by its speculative value of future use.

Some cost studies exclude land rent in which case the bottom line figure of net returns can be referred as returns to management and land. Growers can allocate the net returns between management and land rent as they see fit.

In this study, land rent is estimated at an opportunity cost of 6.25% (a ten year average of the most current years (data provided by USDA-ERS--Economic Research Services) of \$30,000 per acre of the value of land.

Establishment Costs. The cumulative cash costs incurred to establish (develop)a date palm orchard is referred as the establishment cost. The establishment period of date palm trees is considered to be ~9 years or the period when the trees are assumed to reach full production. Therefore, the establishment cost is the sum of all cash costs less the returns obtained during the 9 year period. This value is amortized approximately over 40 years, (the expected useful life of the orchard) to determine an annual charge for depreciation of trees and the opportunity cost of the investment in tree establishment.

Crop Returns: Our analysis is based upon the *Deglet Noor variety* in which case crop returns for establishment and production are estimated based on our yield estimate given on Table D and prices at \$0.65 per pound for Grade A and B and \$0.27 for Grade C. No returns are included for culls. Crop pack out distributions used in our study includes 65% Grade A and B, 30% Grade C, and 5% cull.

Crop prices and grower returns may, however, vary depending on variety grown, the time of selling and the supply and demand condition of the market. Therefore, returns using various scenarios of prices and yields are provided in Table 8. Growers may choose the returns that best reflect their specific situation. Crop values of the establishment years are used to offset costs incurred during the period.

SUMMARY

This study of date palm orchard establishment and production costs in the Coachella Valley is based on the most common or typical operations expressed by growers, but can

vary among growers depending upon location, management and cultural practices. Growers should adjust our costs in areas where they differ from it.

Our estimate of the accumulated cash cost during the 9 years period of a date palm orchard establishment in the Coachella Valley of Riverside county is \$33,637 per acre (Table 1). The annual production cost including harvesting (assuming 13,056 lbs per acre yield) is estimated to be \$9,235 per acre or \$0.71 per pound. Annual costs of production estimates are given in Tables 2, 3 and 4 (costs presented in various forms). Due to rounding, the totals may be slightly different between tables.

The pie graph that follows shows the proportion of production costs by category. It shows that 29% of the cost is accounted for by cultural practices such as pruning, weed control, pest control, fertilization, and irrigation, 7% by harvesting (picking and hauling). Cash overhead costs including liability insurance, leaf analysis, sanitation fee, office expenses, property taxes, property insurance and investment repairs account for about 13%; land rent for 20%; non-cash overhead or annual ownership costs of equipments, buildings, tools, and irrigation system for 4% and interest on operating capital for 2%. The amortization or the distribution of the tree establishment cost during the production period accounts for 25%.

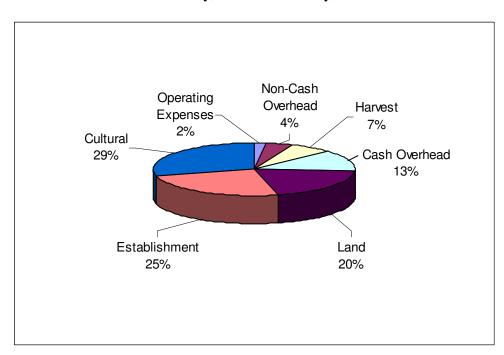


Figure 1. Proportion of Production Costs for Dates in the Coachella Valley, Riverside County, 2005-2006

PROFIT ANALYSIS

We analyzed profitability by calculating break-even prices (the costs per pound) as well as using gross and economic margins. The break-even price (Table 9) using the yield assumption of 13,056 pounds per acre in this study includes \$0.36 for cash costs and \$0.71 per pound for total costs (not including management). Break-even prices (costs per unit of production) compared with market prices provide the margin of profit. Break-even levels are calculated as the cost of production per acre divided by yield per acre.

Gross margin (or returns above total cash costs) is what growers often refer to as profit if there is no debt on the farming operation. Gross margin is calculated as gross returns (price times yield) minus cash costs of production. In this study, gross margin estimate is \$1,910 per acre (using 13,056 pound per acre and a price of \$0.504). It approximates the return to management and investment. If you deduct depreciation, it also approximates the taxable income of investment. Gross margin is calculated as gross returns (price times yield) minus cash costs of production.

Economic profit compares returns to all costs of production. Economic profit can be negative, zero or positive. A zero economic profit should not be alarming if all costs including the owner's labor and management fees are included in the production cost. In this study, the cost of the owner's labor is included; however, we did not include management charges. Information was not available for it.

Crop yield and prices received by growers may vary. To accommodate such variation, we calculated and provided a range of break-even levels. We also calculated gross and economic margins at various prices and yield levels (Table 8). From these ranges, growers can pick what is most likely to their operation and analyze the performance of their enterprises.

ACKNOWLEDGEMENTS

The authors extend their appreciation to the California Date Commission for helping fund this study. We thank the Coachella Valley growers who have been the main source of information for this study. We also thank those who participated in the review of this study and appreciate the secondary sources (research papers) that enhanced our understanding of the date production practices.

Table 1. Sample Costs Per Acre to Establish a Date Palm Orchard in the Coachella Valley, Riverside County, 2005-2006

| Year | | | Cost pe | r Acro (| 2) | | | | |
|--|--|---|---|--|--|---|--|---|---|
| | 1st | 2nd | 3rd | 4th | 5th | 6th | 7th | 8th | 9th |
| OPERATIONS | | | | | | | | | |
| PRE-PLANTING: (Contract) | | | | | | | | | |
| Ground Preparation: Discing | 500 | | | | | | | | |
| Fumigation (methyl bromide) | 1200 | | | | | | | | |
| Pre-Plant Discing (1x) | 8 | | | | | | | | |
| TOTAL PRE-PLANTING COSTS | 1708 | | | | | | | | |
| PLANTING: (Contract, Labor, Material and Equipment Operating Costs) | | | | | | | | | |
| Plant Trees [offshoots + (cut, transport & plant)] | 6125 | | | | | | | | |
| Re-Plant Trees [offshoots + (cut, transport & plant)] | 0120 | 1875 | | | | | | | |
| TOTAL PLANTING COSTS | 6125 | 1875 | | | | | | | |
| | 0.20 | | | | | | | | |
| CULTURAL: (Contract, Labor, Material and Equipment Operating Costs) Cover Crop | 9 | 9 | 9 | 9 | 9 | 9 | 9 | 9 | 9 |
| · | 63 | 86 | 132 | 225 | 225 | 225 | 225 | 225 | 225 |
| Irrigation | | 00 | 132 | 225 | 223 | 223 | 223 | 225 | 225 |
| Fertilizer - Fertilizer Spike | 144 | 4-7 | 0.5 | 00 | 40 | | | 07 | |
| Fertilizer - Urea | _ | 17 | 25 | 33 | 42 | 50 | 58 | 67 | 75 |
| Fertilizer - Phosphorus (Super Phosphate) (1x yr.1 and 3x after that) | 9 | 27 | 27 | 33 | 33 | 38 | 38 | 44 | 44 |
| Fertilizer - Potassium (Potassium Chloride) (1x yr.1 and 3x after that) | 8 | 23 | 23 | 26 | 26 | 28 | 28 | 30 | 30 |
| Fertilizer - Magnesium Sulfate (1x yr.1 and 3x after that) | 10 | 31 | 31 | 31 | 31 | 31 | 0 | 0 | 0 |
| Discing: 3x | | 23 | 23 | 23 | 23 | 23 | 23 | 23 | 23 |
| Herbicide - Roundup (Glyphosate 2x) | 34 | 54 | 54 | 54 | 54 | 94 | 94 | 94 | 94 |
| nsecticide - Banks Grass Mite (Savey 1x) | | | | | | 129 | 129 | 129 | 129 |
| nsecticide - Carob Moth (Malathion 3x) | | | | | | 360 | 360 | 360 | 360 |
| /ertebrate Pest Control - Strychnine (2x) | 22 | 22 | 22 | 22 | 22 | 22 | 22 | 22 | 22 |
| Dethorning 1x | | | | | 245 | 245 | 245 | 245 | 245 |
| Pollination (Including Thinning 2x) | | | | | 503 | 503 | 503 | 503 | 503 |
| Fruit Bunch Tiedown 1x | | | | | 263 | 263 | 263 | 263 | 263 |
| Pruning & Bagging 1x | | | | | 641 | 641 | 641 | 641 | 641 |
| TOTAL CULTURAL COSTS | 299 | 292 | 346 | 456 | 2117 | 2661 | 2638 | 2655 | 2663 |
| | 200 | LUL | 010 | 100 | | 2001 | 2000 | 2000 | 2000 |
| HARVEST: | | | | | | | | | |
| Picking | | | | | 68 | 133 | 197 | 262 | 327 |
| Hauling | | | | | 45 | 88 | 132 | 175 | 218 |
| TOTAL HARVEST COSTS | | | | | 113 | 221 | 329 | 437 | 545 |
| Interest on Operating Capital @ 9.25% | 449 | 114 | 15 | 19 | 127 | 153 | 153 | 156 | 158 |
| TOTAL OPERATING COSTS | 8581 | 2281 | 361 | 475 | 2357 | 3035 | 3120 | 3248 | 3366 |
| CASH OVERHEAD: | | | | | | | | | |
| Office Expenses | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 |
| | 200 | 200 | 200 | | | 200 | | | |
| iability Incurance | 17 | 17 | 17 | | | 17 | 17 | | 17 |
| Liability Insurance | 17 | 17 | 17 | 17 | 17 | 17 | 17 | 17 | 17 |
| Leaf Analysis | 0 | 10 | 10 | 17 10 | 10 | 10 | 10 | 17 10 | 10 |
| Leaf Ánalysis Field Sanitation | 0 0 | 10 0 | 10 0 | 17 10 0 | 10 17 | 10 17 | 10 17 | 17 10 17 | 10 17 |
| eaf Analysis Field Sanitation Property Tax | 0 0 321 | 10 0 321 | 10 0 321 | 17 10 0 321 | 10 17 321 | 10 17 323 | 10 17 323 | 17 10 17 323 | 10 17 323 |
| eaf Analysis Field Sanitation Property Tax Property Insurance | 0 0 321 225 | 10 0 321 225 | 10 0 321 225 | 17 10 0 321 225 | 10 17 321 225 | 10 17 323 226 | 10 17 323 226 | 17 10 17 323 226 | 10 17 323 226 |
| Leaf Analysis Field Sanitation Property Tax Property Insurance nvestment Repairs | 0 0 321 225 52 | 10 0 321 225 52 | 10 0 321 225 52 | 17 10 0 321 225 52 | 10 17 321 225 52 | 10 17 323 226 52 | 10 17 323 226 52 | 17 10 17 323 226 52 | 10 17 323 226 52 |
| eaf Analysis Field Sanitation Property Tax Property Insurance Investment Repairs Interest-Cash Overhead Costs | 0 0 321 225 52 38 | 10 0 321 225 52 38 | 10 0 321 225 52 38 | 17 10 0 321 225 52 38 | 10 17 321 225 52 39 | 10 17 323 226 52 39 | 10 17 323 226 52 39 | 17 10 17 323 226 52 39 | 10 17 323 226 52 39 |
| eaf Ánalysis rield Sanitation roperty Tax Property Insurance nvestment Repairs nterest-Cash Overhead Costs nterest-Establishment Costs (Trees) | 0 0 321 225 52 38 0 | 10 0 321 225 52 38 872 | 10 0 321 225 52 38 1244 | 17 10 0 321 225 52 38 1471 | 10 17 321 225 52 39 1731 | 10 17 323 226 52 39 2085 | 10 17 323 226 52 39 2434 | 17 10 17 323 226 52 39 2723 | 10 17 323 226 52 39 2949 |
| Leaf Analysis Field Sanitation Property Tax Property Insurance nvestment Repairs nterest-Cash Overhead Costs nterest-Establishment Costs (Trees) | 0 0 321 225 52 38 | 10 0 321 225 52 38 | 10 0 321 225 52 38 | 17 10 0 321 225 52 38 | 10 17 321 225 52 39 | 10 17 323 226 52 39 | 10 17 323 226 52 39 | 17 10 17 323 226 52 39 | 10 17 323 226 52 |
| Leaf Analysis Field Sanitation Property Tax Property Insurance Investment Repairs Interest-Cash Overhead Costs Interest-Establishment Costs (Trees) FOTAL CASH OVERHEAD COSTS | 0 0 321 225 52 38 0 | 10 0 321 225 52 38 872 | 10 0 321 225 52 38 1244 | 17 10 0 321 225 52 38 1471 | 10 17 321 225 52 39 1731 | 10 17 323 226 52 39 2085 | 10 17 323 226 52 39 2434 | 17 10 17 323 226 52 39 2723 | 10 17 323 226 52 39 2949 3833 |
| Leaf Analysis Field Sanitation Property Tax Property Insurance nvestment Repairs nterest-Cash Overhead Costs nterest-Establishment Costs (Trees) FOTAL CASH OVERHEAD COSTS | 0 0 321 225 52 38 0 853 | 10 0 321 225 52 38 872 1735 | 10 0 321 225 52 38 1244 2107 | 17 10 0 321 225 52 38 1471 2334 | 10 17 321 225 52 39 1731 2612 | 10 17 323 226 52 39 2085 2969 | 10 17 323 226 52 39 2434 3318 | 17 10 17 323 226 52 39 2723 3607 | 10 17 323 226 52 39 2949 3833 7199 |
| Leaf Analysis Field Sanitation Property Tax Property Insurance Propert | 0 0 321 225 52 38 0 853 9434 | 10 0 321 225 52 38 872 1735 4016 | 10 0 321 225 52 38 1244 2107 2468 | 17 10 0 321 225 52 38 1471 2334 2809 | 10 17 321 225 52 39 1731 2612 4969 | 10 17 323 226 52 39 2085 2969 6004 | 10 17 323 226 52 39 2434 3318 6438 | 17 10 17 323 226 52 39 2723 3607 6855 | 10 17 323 226 52 39 2949 3833 7199 |
| Leaf Analysis Field Sanitation Property Tax Property Insurance Investment Repairs Interest-Cash Overhead Costs Interest-Establishment Costs (Trees) FOTAL CASH OVERHEAD COSTS FOTAL ALL CASH COSTS INCOME FROM PRODUCTION INET CASH COSTS FOR THE YEAR | 0 0 321 225 52 38 0 853 9434 | 10 0 321 225 52 38 872 1735 4016 | 10 0 321 225 52 38 1244 2107 2468 | 17 10 0 321 225 52 38 1471 2334 2809 | 10 17 321 225 52 39 1731 2612 4969 | 10 17 323 226 52 39 2085 2969 6004 | 10 17 323 226 52 39 2434 3318 6438 3,311 3127 | 17 10 17 323 226 52 39 2723 3607 6855 4,399 2456 | 10 17 323 226 52 39 2949 3833 7199 5,486 1713 |
| neaf Analysis rield Sanitation reporty Tax reporty Insurance revestment Repairs reterest-Cash Overhead Costs reterest-Establishment Costs (Trees) rotal Cash Overhead Costs rotal Cash Overhead Costs rotal Cash Overhead Costs | 0 0 321 225 52 38 0 853 9434 | 10 0 321 225 52 38 872 1735 4016 | 10 0 321 225 52 38 1244 2107 2468 | 17 10 0 321 225 52 38 1471 2334 2809 | 10 17 321 225 52 39 1731 2612 4969 | 10 17 323 226 52 39 2085 2969 6004 | 10 17 323 226 52 39 2434 3318 6438 | 17 10 17 323 226 52 39 2723 3607 6855 4,399 2456 | 10 17 323 226 52 39 2949 3833 7199 5,486 1713 |
| eaf Ánalysis field Sanitation Property Tax Property Insurance Property | 0 0 321 225 52 38 0 853 9434 | 10 0 321 225 52 38 872 1735 4016 | 10 0 321 225 52 38 1244 2107 2468 | 17 10 0 321 225 52 38 1471 2334 2809 | 10 17 321 225 52 39 1731 2612 4969 | 10 17 323 226 52 39 2085 2969 6004 | 10 17 323 226 52 39 2434 3318 6438 3,311 3127 | 17 10 17 323 226 52 39 2723 3607 6855 4,399 2456 | 10 17 323 226 52 39 2949 3833 7199 5,486 1713 |
| eaf Ánalysis field Sanitation Property Tax Property Insurance Provestment Repairs Interest-Cash Overhead Costs Interest-Establishment Costs (Trees) FOTAL CASH OVERHEAD COSTS OTAL ALL CASH COSTS INCOME FROM PRODUCTION IET CASH COSTS FOR THE YEAR ICCUMULATED NET CASH COSTS ION-CASH OVERHEAD (CAPITAL RECOVERY): | 0 0 321 225 52 38 0 853 9434 0 9434 9434 | 10 0 321 225 52 38 872 1735 4016 0 4016 13450 | 10 0 321 225 52 38 1244 2107 2468 0 2468 15918 | 17 10 0 321 225 52 38 1471 2334 2809 0 2809 18727 | 10 17 321 225 52 39 1731 2612 4969 1,136 3833 22560 | 10 17 323 226 52 39 2085 2969 6004 2,223 3781 26341 | 10 17 323 226 52 39 2434 3318 6438 3,311 3127 29468 | 17 10 17 323 226 52 39 2723 3607 6855 4,399 2456 31924 | 10 17 323 226 52 39 2949 3833 7199 5,486 1713 3363 |
| eaf Ánalysis field Sanitation Property Tax Property Insurance Provestment Repairs Interest-Cash Overhead Costs Interest-Establishment Costs (Trees) FOTAL CASH OVERHEAD COSTS FOTAL ALL CASH COSTS INCOME FROM PRODUCTION IET CASH COSTS FOR THE YEAR INCCUMULATED NET CASH COSTS ION-CASH OVERHEAD (CAPITAL RECOVERY): IShop Buildings | 0 0 321 225 52 38 0 853 9434 0 9434 9434 | 10 0 321 225 52 38 872 1735 4016 0 4016 13450 | 10 0 321 225 52 38 1244 2107 2468 0 2468 15918 | 17 10 0 321 225 52 38 1471 2334 2809 0 2809 18727 | 10 17 321 225 52 39 1731 2612 4969 1,136 3833 22560 | 10 17 323 226 52 39 2085 2969 6004 2,223 3781 26341 | 10 17 323 226 52 39 2434 3318 6438 3,311 3127 29468 | 17 10 17 323 226 52 39 2723 3607 6855 4,399 2456 31924 | 10 17 323 226 52 39 2949 3833 7199 5,486 1713 3363 |
| Leaf Analysis Field Sanitation Property Tax Property Insurance Investment Repairs Interest-Cash Overhead Costs Interest-Establishment Costs (Trees) IOTAL CASH OVERHEAD COSTS FOTAL ALL CASH COSTS INCOME FROM PRODUCTION INET CASH COSTS FOR THE YEAR INCOMPLETED FOR THE YEAR INCOMPLETED INTEREST INTER | 0 0 321 225 52 38 0 853 9434 0 9434 9434 | 10 0 321 225 52 38 872 1735 4016 0 4016 13450 | 10 0 321 225 52 38 1244 2107 2468 0 2468 15918 | 17 10 0 321 225 52 38 1471 2334 2809 0 2809 18727 | 10 17 321 225 52 39 1731 2612 4969 1,136 3833 22560 | 10 17 323 226 52 39 2085 2969 6004 2,223 3781 26341 | 10 17 323 226 52 39 2434 3318 6438 3,311 3127 29468 | 17 10 17 323 226 52 39 2723 3607 6855 4,399 2456 31924 | 10 17 323 226 52 39 2949 3833 7199 5,486 1713 3363 |
| eaf Analysis field Sanitation Property Tax Property Insurance Property | 0 0 321 225 52 38 0 853 9434 0 9434 9434 9434 | 10 0 321 225 52 38 872 1735 4016 0 4016 13450 | 10 0 321 225 52 38 1244 2107 2468 0 2468 15918 | 17 10 0 321 225 52 38 1471 2334 2809 0 2809 18727 | 10 17 321 225 52 39 1731 2612 4969 1,136 3833 22560 | 10 17 323 226 52 39 2085 2969 6004 2,223 3781 26341 | 10 17 323 226 52 39 2434 3318 6438 3,311 3127 29468 | 17 10 17 323 226 52 39 2723 3607 6855 4,399 2456 31924 | 10 17 323 226 52 39 2949 3833 7199 5,486 1713 3363 |
| teaf Analysis Field Sanitation Property Tax Property Insurance Investment Repairs Interest-Cash Overhead Costs Interest-Establishment Costs (Trees) FOTAL CASH OVERHEAD COSTS FOTAL ALL CASH COSTS INCOME FROM PRODUCTION INTEREST COSTS FOR THE YEAR INCOME TROM PRODUCTION INTEREST COSTS FOR THE YEAR INCOMPLETED NET CASH COSTS INON-CASH OVERHEAD (CAPITAL RECOVERY): Shop Buildings Shop Tools (fuel tanks, pruning and picking clips, and lug boxes) Interest Costs Interest Costs Interest Cash Costs Interest Costs Int | 0 0 321 225 52 38 0 853 9434 0 9434 9434 | 10 0 321 225 52 38 872 1735 4016 0 4016 13450 | 10 0 321 225 52 38 1244 2107 2468 0 2468 15918 | 17 10 0 321 225 52 38 1471 2334 2809 0 2809 18727 | 10 17 321 225 52 39 1731 2612 4969 1,136 3833 22560 | 10 17 323 226 52 39 2085 2969 6004 2,223 3781 26341 | 10 17 323 226 52 39 2434 3318 6438 3,311 3127 29468 | 17 10 17 323 226 52 39 2723 3607 6855 4,399 2456 31924 | 10 17 323 226 52 39 2949 3833 7199 5,486 1713 3363 |
| eaf Ánalysis field Sanitation froperty Tax froperty Insurance hvestment Repairs hterest-Cash Overhead Costs hterest-Establishment Costs (Trees) FOTAL CASH OVERHEAD COSTS FOTAL ALL CASH COSTS NCOME FROM PRODUCTION HET CASH COSTS FOR THE YEAR ACCUMULATED NET CASH COSTS HON-CASH OVERHEAD (CAPITAL RECOVERY): https://doi.org/10.1008/html/doi.org | 0 0 321 225 52 38 0 853 9434 0 9434 9434 9434 | 10 0 321 225 52 38 872 1735 4016 0 4016 13450 66 6 6 99 170 1875 | 10 0 321 225 52 38 1244 2107 2468 15918 66 6 6 99 170 1875 | 17 10 0 321 225 52 38 1471 2334 2809 0 2809 18727 66 6 6 99 170 1875 | 10 17 321 225 52 39 1731 2612 4969 1,136 3833 22560 66 6 6 99 170 1875 | 10 17 323 226 52 39 2085 2969 6004 2,223 3781 26341 66 6 6 99 226 1875 | 10 17 323 226 52 39 2434 3318 6438 3,311 3127 29468 66 6 6 99 226 1875 | 17 10 17 323 226 52 39 2723 3607 6855 4,399 2456 31924 66 6 9 9 226 1875 | 10 17 323 226 52 39 2949 3833 7199 5,486 1713 3363 66 6 6 99 226 1875 |
| teaf Analysis Field Sanitation Property Tax Property Insurance Investment Repairs Interest-Cash Overhead Costs Interest-Establishment Costs (Trees) FOTAL CASH OVERHEAD COSTS FOTAL ALL CASH COSTS INCOME FROM PRODUCTION INTEREST CASH COSTS FOR THE YEAR INCOME FROM PRODUCTION INTEREST CASH COSTS INTEREST CASH | 0 0 321 225 52 38 0 853 9434 0 9434 9434 9434 | 10 0 321 225 52 38 872 1735 4016 0 4016 13450 66 6 99 170 | 10 0 321 225 52 38 1244 2107 2468 0 2468 15918 | 17 10 0 321 225 52 38 1471 2334 2809 0 2809 18727 66 6 6 99 170 | 10 17 321 225 52 39 1731 2612 4969 1,136 3833 22560 66 6 6 99 170 | 10 17 323 226 52 39 2085 2969 6004 2,223 3781 26341 | 10 17 323 226 52 39 2434 3318 6438 3,311 3127 29468 | 17 10 17 323 226 52 39 2723 3607 6855 4,399 2456 31924 66 6 | 10 17 323 226 52 39 2949 3833 7199 5,486 1713 3363 66 6 6 99 226 1875 |
| Leaf Analysis Field Sanitation Property Tax Property Insurance Investment Repairs Interest-Cash Overhead Costs Interest-Establishment Costs (Trees) FOTAL CASH OVERHEAD COSTS FOTAL ALL CASH COSTS FOTAL ALL CASH COSTS NCOME FROM PRODUCTION INET CASH COSTS FOR THE YEAR INCOMPACT OF THE | 0 0 321 225 52 38 0 853 9434 0 9434 9434 9434 66 6 6 99 170 1875 2216 | 10 0 321 225 52 38 872 1735 4016 0 4016 13450 66 6 9 170 1875 2216 | 10 0 321 225 52 38 1244 2107 2468 15918 66 6 9 170 1875 2216 | 17 10 0 321 225 52 38 1471 2334 2809 0 2809 18727 66 6 6 99 170 1875 2216 | 10 17 321 225 39 1731 2612 4969 1,136 3833 22560 66 6 9 170 1875 2216 | 10 17 323 226 52 39 2085 2969 6004 2,223 3781 26341 66 6 9 9 226 1875 2272 | 10 17 323 226 52 39 2434 3318 6438 3,311 3127 29468 66 6 9 9 226 1875 2272 | 17 10 17 323 226 52 39 2723 3607 6855 4,399 2456 31924 66 6 9 9 226 1875 2272 | 10 17 323 226 52 39 2949 3833 7199 5,486 1713 33633 66 6 6 9 926 2272 |
| teaf Analysis Field Sanitation Property Tax Property Insurance Propert | 0 0 321 225 52 38 0 853 9434 0 9434 9434 9434 66 6 6 99 170 1875 2216 | 10 0 321 225 52 38 872 1735 4016 0 4016 13450 66 6 6 99 170 1875 2216 | 10 0 321 225 52 38 1244 2107 2468 15918 66 6 6 99 170 1875 2216 | 17 10 0 321 225 52 38 1471 2334 2809 0 2809 18727 66 6 6 99 170 1875 2216 | 10 17 321 225 52 39 1731 2612 4969 1,136 3833 22560 66 6 99 170 1875 2216 | 10 17 323 226 52 39 2085 2969 6004 2,223 3781 26341 66 6 6 99 226 1875 2272 | 10 17 323 226 52 39 2434 3318 6438 3,311 3127 29468 66 6 99 226 1875 2272 | 17 10 17 323 226 52 39 2723 3607 6855 4,399 2456 31924 66 6 6 99 226 1875 2272 | 10 17 323 226 52 39 2949 3833 7199 5,486 1713 3363 66 6 6 9 9 226 227 2272 |
| Leaf Analysis Field Sanitation Property Tax Property Insurance nivestment Repairs interest-Cash Overhead Costs interest-Establishment Costs (Trees) FOTAL CASH OVERHEAD COSTS FOTAL ALL CASH COSTS INCOME FROM PRODUCTION INET CASH COSTS FOR THE YEAR INCOMOLATED NET CASH COSTS NON-CASH OVERHEAD (CAPITAL RECOVERY): Shop Buildings | 0 0 321 225 52 38 0 853 9434 0 9434 9434 9434 66 6 6 99 170 1875 2216 | 10 0 321 225 52 38 872 1735 4016 0 4016 13450 66 6 9 170 1875 2216 | 10 0 321 225 52 38 1244 2107 2468 15918 66 6 9 170 1875 2216 | 17 10 0 321 225 52 38 1471 2334 2809 0 2809 18727 66 6 6 99 170 1875 2216 | 10 17 321 225 39 1731 2612 4969 1,136 3833 22560 66 6 9 170 1875 2216 | 10 17 323 226 52 39 2085 2969 6004 2,223 3781 26341 66 6 9 9 226 1875 2272 | 10 17 323 226 52 39 2434 3318 6438 3,311 3127 29468 66 6 9 9 226 1875 2272 | 17 10 17 323 226 52 39 2723 3607 6855 4,399 2456 31924 66 6 9 9 226 1875 2272 | 10 17 323 226 52 39 2949 3833 7199 5,486 1713 33637 |

Table 2. Costs Per Acre by Category to Produce Dates in the Coachella Valley, Riverside County, 2005-2006

| | Operation | | | Costs Per | | | |
|---|------------|-------|------------|-----------|-----------------|-------|------|
| | Time | Labor | Fuel, Lube | | Custom/ | Total | You |
| PERATION | Hrs/Acre | Cost | & Repairs | Cost | Rent | Cost | Cost |
| CULTURAL: (Contract, Labor, Material and Equipment Operating Costs) | | | | | | | |
| Cover Crop | 0.14 | 3 | 2 | 4 | 0 | 9 | |
| rigation | 1.9 | 34 | 6 | 184 | 0 | 224 | |
| Fertilizer - Urea 46%N (3x) | 0 | 0 | 0 | 83 | 0 | 83 | |
| ertilizer - Phosphorus (Super Phosphate) (3x) | 0.75 | 14 | 8 | 22 | 0 | 44 | |
| | | | | | - | | |
| Fertilizer - Potassium (Potassium Chloride) (3x) | 0.75 | 14 | 8 | 9 | 0 | 31 | |
| Discing: 3x | 0.75 | 14 | 9 | 0 | 0 | 23 | |
| Herbicide - Roundup (Glyphosate 2x) | 0.5 | 9 | 5 | 79 | 0 | 93 | |
| nsecticide - Banks Grass Mite (Savey 1x) | 0.63 | 19 | 10 | 100 | 0 | 129 | |
| nsecticide - Carob Moth (Malathion 3x) | 1.88 | 58 | 29 | 274 | 0 | 361 | |
| /ertebrate Pest Control - Strychnine (2x) | 0.83 | 15 | 3 | 5 | 0 | 23 | |
| Dethorning 1x | 0 | 0 | 0 | 0 | 245 | 245 | |
| Pollination (Including Thinning 2x) | 0 | 0 | 0 | 0 | 503 | 503 | |
| ruit Bunch Tiedown 1x | 0 | 0 | 0 | 0 | 263 | 263 | |
| runing & Bagging 1x | 0 | 0 | 0 | 0 | 641 | 641 | |
| | | | | | | | |
| OTAL CULTURAL COSTS | 8.13 | 180 | 80 | 760 | 1652 | 2672 | |
| ARVEST: | | | | | | | |
| Picking | | | | | 392 | 392 | |
| lauling | | | | | 261 | 261 | |
| OTAL HARVEST COSTS | | | | | | 653 | |
| nterest on Operating Capital @ 9.25% | | | | | | 160 | |
| itelest on Operating Dapital @ 0.20% | | | | | | 100 | |
| OTAL OPERATING COSTS | | | | | | 3485 | |
| CASH OVERHEAD: | | | | | | | |
| | | | | | | 000 | |
| Office Expenses | | | | | | 200 | |
| iability Insurance | | | | | | 17 | |
| eaf Analysis | | | | | | 10 | |
| ield Sanitation | | | | | | 17 | |
| Property Tax | | | | | | 492 | |
| Property Insurance | | | | | | 344 | |
| nvestment Repairs | | | | | | 52 | |
| nterest-Cash Overhead Costs | | | | | | 53 | |
| nerest-basii Overneau oosts | | | | | | 50 | |
| OTAL CASH OVERHEAD COSTS | | | | | | 1185 | |
| OTAL ALL CASH COSTS | | | | | | 4670 | |
| | | | | | | Total | You |
| | | | | | | Cost | Cos |
| ON OAGH OVERHEAD | | | | | | (\$) | (\$) |
| ON-CASH OVERHEAD: | Unit Price | | | Capital R | ecovery | | |
| nyostmont | | | | | | | |
| nvestment | \$/Acre | | | Per Ye | αι (ఫ) | | |
| Shop Buildings | 1000 | | | 66 | | 66 | |
| thop Tools | 80 | | | 6 | | 6 | |
| rigation System | 1500 | | | 99 | | 99 | |
| quipment | 1904 | | | 226 | | 226 | |
| and Purchase | 30000 | | | 1875 | | 1875 | |
| | | | | | | | |
| stablishment Cost (Trees) | 33637 | | | 2293 | | 2293 | |
| OTAL NON-CASH OVERHEAD COSTS | | | | | | | |
| OTAL NON-CASH OVERHEAD COSTS | | | | | | 4565 | |

Table 3. Costs Per Acre by Operation to Produce Dates in the Coachella Valley, Riverside County, 2005-2006

| | Costs Per Acre (\$) Equipment | | | | | | | | | |
|--|-------------------------------|---------------|------------------|-------------------------|---------|----------------------------|-----------|-------------------------------|---------------|------------|
| OPERATION CIII TURAL: (Contract Labor Material and Equipment Operating Costs) | Operation Time Hrs/Acre | Labor Cost | Material Cost | Custom/ Rent Cost | Capital | Cash Overhead (Tax & | Operating | Operating Interest Cost | Total Cost | You Cos |
| CULTURAL: (Contract, Labor, Material and Equipment Operating Costs) | 0.44 | 0.50 | 4.00 | | 00.50 | | | | 40 | |
| Cover Crop | 0.14 | 2.52 | 4.20 | 0 | 30.58 | 2.25 | 1.81 | 0.20 | 42 | |
| Irrigation | 1.90 | 34.20 | 184.42 | 0 | 12.67 | 0.70 | 6.21 | 10.40 | 249 | |
| Fertilizer - Urea 46%N (3x) | 0.00 | 0.00 | 83.30 | 0 | 0.00 | 0.00 | 0.00 | 6.21 | 90 | |
| Fertilizer - Phosphorus (Super Phosphate) (3x) | 0.75 | 13.50 | 22.10 | 0 | 13.23 | 1.21 | 7.99 | 3.25 | 61 | |
| Fertilizer - Potassium (Potassium Chloride) (3x) | 0.75 | 13.50 | 8.67 | 0 | 13.23 | 1.21 | 7.99 | 2.25 | 47 | |
| Discing: 2x | 0.75 | 13.50 | 0.00 | 0 | 38.63 | 3.04 | 9.04 | 1.45 | 66 | |
| Herbicide - Roundup (Glyphosate 2x) | 0.50 | 9.00 | 79.44 | 0 | 14.47 | 1.21 | 5.47 | 7.24 | 117 | |
| nsecticide - Banks Grass Mite (Savey 1x) | 0.63 | 19.19 | 100.02 | 0 | 24.52 | 1.98 | 9.52 | 6.95 | 162 | |
| nsecticide - Carob Moth (Malathion 3x) | 1.88 | 57.56 | 274.35 | 0 | 73.16 | 5.92 | 28.57 | 12.97 | 453 | |
| Strychnine - Vertebrate Pests (2x) | 0.83 | 15.00 | 4.64 | 0 | 5.54 | 0.31 | 2.72 | 0.78 | 29 | |
| Dethorning 1x | 0 | 0 | 0 | 245 | 0 | 0 | 0 | 20.77 | 266 | |
| Pollination (Including Thinning 2x) | 0 | 0 | 0 | 503 | 0 | 0 | 0 | 38.79 | 542 | |
| Fruit Bunch Tiedown 1x | 0 | 0 | 0 | 263 | 0 | 0 | 0 | 14.19 | 277 | |
| Pruning & Bagging 1x | 0 | 0 | 0 | 641 | 0 | 0 | 0 | 24.70 | 666 | |
| TOTAL CULTURAL | 8.13 | 177.97 | 761.14 | 1652 | 226.02 | 17.84 | 79.32 | 150.15 | 3064 | |
| HARVEST: | | | | | | | | | | |
| Picking and Hauling | 0 | 0 | 0 | 653 | 0 | 0 | 0 | 10.06 | 663 | |
| icking and riadiling | U | U | U | 033 | U | U | U | 10.00 | 003 | |
| TOTAL HARVEST | 0 | 0 | 0 | 653 | 0 | 0 | 0 | 10.06 | 663 | |
| | | | | | | | | | | |
| TOTAL OPERATING | 8.13 | 177.97 | 761.14 | 2305 | 226.02 | 17.84 | 79.32 | 160.21 | 3727 | |
| CASH OVERHEAD: | | | | | | | | | | |
| Office Expenses | | | | | | | | | 200 | |
| iability Insurance | | | | | | | | | 17 | |
| eaf Analysis | | | | | | | | | 10 | |
| Field Sanitation | | | | | | | | | 17 | |
| nvestment Property Tax | | | | | | | | | 481 | |
| nvestment Property Insurance | | | | | | | | | 337 | |
| nvestment Repairs | | | | | | | | | 52 | |
| nterest-Cash Overhead Costs | | | | | | | | | 53 | |
| TOTAL CASH OVERHEAD COSTS | | | | | | | | | 1167 | |
| NON-CASH OVERHEAD: | | | | | | | | | | |
| - | Unit Price | | Capi | tal Recove | • | | | | | |
| | \$ Per Acre | | | Per Year | (\$) | | | | | |
| Shop Buildings | 1000 | | | 66 | | | | | 66 | |
| Shop Tools | 80 | | | 6 | | | | | 6 | |
| rrigation System | 1500 | | | 99 | | | | | 99 | |
| and Purchase | 30000 | | | 1875 | | | | | 1875 | |
| Establishment Cost (Trees) | 33637 | | | 2293 | | | | | 2293 | |
| TOTAL NON-CASH OVERHEAD COSTS | | | | | | | | | 4339 | |
| | | | | | | | | | | |

Table 4. Costs and Returns Per Acre to Produce Dates in the Coachella Valley, Riverside County, 2005-2006

| | Quantity Per | | | Value or Cost/Acre | You |
|---|-----------------|--------|-------|--------------------|------|
| ODOGO RETURNO | Acre | Unit* | (\$) | (\$) | (\$) |
| GROSS RETURNS | 0.400 | II. | 0.05 | 5516 | |
| Grade B (65% of Total) | 8486 | lb | 0.65 | | |
| Grade C (30% of Total) | 3917 | lb | 0.27 | 1058 | |
| Culls (5% of Total) | 653 | lb | 0.00 | 0 | |
| Total | 13056 | lb | 0.504 | 6574 | |
| RETURNS/INCOME FROM PRODUCTION | | | | 6574 | |
| OPERATING COSTS | | | | | |
| Cover Crop Lana Vetch | 4 | lla. | 1.05 | 4 | |
| | 4 | lb | 1.05 | 4 | |
| Water: | 00 | Λ. | 4.00 | 101 | |
| Water | 96 | AF | 1.92 | 184 | |
| Fertilizer | 400 | | 0.47 | 00 | |
| Urea 46%N | 490 | lb | 0.17 | 83 | |
| Phosphorus (Super Phosphate) | 130 | lb | 0.17 | 22 | |
| Potassium (Potassium Chloride) | 108 | lb | 0.08 | 9 | |
| Herbicide | _ | | | | |
| Roundup (Glyphosate) | 8 | qt | 9.93 | 79 | |
| Insecticide | | | | | |
| Savey | 6 | OZ | 16.67 | 100 | |
| Malathion | 232.5 | lb | 1.18 | 274 | |
| Rodenticide | | | | | |
| Strychnine | 2 | lb | 2.32 | 5 | |
| Contract | | | | | |
| Dethorning | 1 | acre | 245 | 245 | |
| Pollination & Thinning | 2 | acre | 503 | 503 | |
| Fruit Bunch Tiedown | 1 | acre | 263 | 263 | |
| Pruning & Bagging | 1 | acre | 641 | 641 | |
| Picking | 13056 | lb | 0.03 | 392 | |
| Hauling | 13056 | lb | 0.02 | 261 | |
| Labor (Machine) | 9.75 | hrs | 15.00 | 146 | |
| Labor (Non-Machine) | 2.52 | hrs | 12.60 | 32 | |
| Fuel - Gas | 2.73 | gal | 2.55 | 7 | |
| Fuel - Diesel | 20.40 | gal | 2.00 | 41 | |
| Lube | | 3 | | 7 | |
| Machinery Repair | | | | 24 | |
| Interest on Operating Capital @ 9.25% | | | | 160 | |
| TOTAL OPERATING COSTS | | | | 3483 | |
| NET RETURNS ABOVE OPERATING COSTS | | | | 3090 | |
| CASH OVERHEAD COSTS: | | | | | |
| Office Expenses | | | | 200 | |
| Liability Insurance | | | | 17 | |
| Leaf Analysis | | | | 10 | |
| Field Sanitation | | | | 17 | |
| Property Tax | | | | 492 | |
| Property Insurance | | | | 344 | |
| Investment Repairs | | | | 52 | |
| Investment Repairs Interest-Cash Overhead Costs | | | | 52 53 | |
| TOTAL CASH OVERHEAD COSTS | | | | 1185 | |
| | | | | | |
| TOTAL ALL CASH COSTS | | | | 4668 | |
| NET RETURNS ABOVE CASH COSTS NON-CASH OVERHEAD COSTS (CAPITAL RECOVERY): | | | | 1905 | |
| Shop Buildings | | | | 66 | |
| Shop Tools | | | | 6 | |
| Irrigation System | | | | 99 | |
| Equipment | | | | 226 | |
| Land Rent | | | | 1875 | |
| Establishment Cost (Trees) | | | | 2293 | |
| TOTAL NON-CASH OVERHEAD COSTS PER ACRE | | | | 4565 | |
| TOTAL ALL COSTS | | | | 9233 | |
| NET RETURNS ABOVE TOTAL ALL COSTS | | | | -2660 | |

Table 5. Monthly Cash Costs Per Acre to Produce Dates in the Coachella Valley, Riverside County, 2005-2006

| | | | | | Costs | Per Ac | re (\$) | | | | | | |
|--|-----|-----|-----|-----|-------|--------|---------|---------|-----|-----|-----|-----|-------|
| Beginning February 2005 | FEB | MAR | APR | MAY | JUN | JUL | ΑUG | SEP | OCT | NOV | DEC | JAN | Total |
| Ending January 2006 | | | | | | | | | | | | | |
| CULTURAL: (Contract, Labor, Material and Equipment Operating Costs) | | | | | | | | | | | | | |
| Cover Crop | | | | | | | | | 9 | | | | 9 |
| Irrigation every 11 days (May-Sep.) and 1x/month (OctNov. & March-April) | | 13 | 13 | 28 | 39 | 39 | 39 | 28 | 13 | 13 | | | 225 |
| Fertilizer - Urea 46%N (3x) | 28 | 28 | | 28 | | | | | | | | | 84 |
| Fertilizer - Phosphorus (Super Phosphate) (3x) | 15 | 15 | | 15 | | | | | | | | | 45 |
| Fertilizer - Potassium (Potassium Chloride) (3x) | 10 | 10 | | 10 | | | | | | | | | 30 |
| Discing 3x | 8 | | | 8 | | 8 | | | | | | | 24 |
| Herbicide - Roundup (Glyphosate 2x) | 47 | | 47 | | | | | | | | | | 94 |
| Insecticide - Banks Grass Mite (Savey 1x) | | | | | 129 | | | | | | | | 129 |
| Insecticide - Carob Moth (Malathion 3x) | | | | | | | 240 | 120 | | | | | 360 |
| Rodenticide - Vertebrate Pests (Strychnine 2x) | | | | | | 11 | | | 11 | | | | 22 |
| Dethorning 1x | 245 | | | | | | | | | | | | 245 |
| Pollination (Including Thinning 2x) | | 503 | | | | | | | | | | | 503 |
| Fruit Bunch Tiedown 1x | | | | | 263 | | | | | | | | 263 |
| Pruning & Bagging 1x | | | | | | | 641 | | | | | | 641 |
| TOTAL CULTURAL COSTS | 353 | 569 | 60 | 89 | 431 | 58 | 920 | 148 | 33 | 13 | 0 | 0 | 2674 |
| HARVEST: | | | | | | | | | | | | | |
| Picking | | | | | | | | | 131 | 131 | 131 | | 393 |
| Hauling | | | | | | | | | 87 | 87 | 87 | | 261 |
| Tiduling | | | | | | | | | O1 | O1 | O1 | | 201 |
| TOTAL HARVEST COSTS | | | | | | | | | 218 | 218 | 218 | | 654 |
| Interest on Operating Capital @ 9.25% | 3 | 7 | 8 | 8 | 12 | 12 | 19 | 20 | 22 | 24 | 26 | | 160 |
| TOTAL OPERATING COSTS | 356 | 576 | 68 | 97 | 443 | 70 | 939 | 168 | 273 | 255 | 244 | | 3488 |
| AAAU AVERUE IR | | | | | | | | | | | | | |
| CASH OVERHEAD: Office Expenses | | | | | | | | 200 | | | | | 200 |
| Liability Insurance | | | | | | | | 17 | | | | | 17 |
| Leaf Analysis | | | | | | | | 17 | | | 10 | | 10 |
| Field Sanitation | | | | | | | | | 6 | 6 | 6 | | 18 |
| Property Tax | | | 246 | | | | | | U | 246 | U | | 492 |
| Property Insurance | | | 172 | | | | | | | 172 | | | 344 |
| Investment Repairs | 4 | 4 | 4 | 4 | 4 | 4 | 4 | 4 | 4 | 4 | 4 | 4 | 48 |
| Interest-Cash Overhead Costs | • | • | | | • | | | 53 | • | • | • | • | 53 |
| TOTAL ALGUANTINES CASTO | | | /0- | | | | , | <u></u> | | /0- | | • | 1100 |
| TOTAL CASH OVERHEAD COSTS | 4 | 4 | 422 | 4 | 4 | 4 | 4 | 274 | 10 | 428 | 20 | 4 | 1182 |
| TOTAL CASH COSTS | 360 | 580 | 490 | 101 | 447 | 74 | 943 | 442 | 283 | 683 | 264 | 4 | 4670 |

Table 6. Whole Farm Equipment, Investment and Business Overhead Costs Based on a-25 Acre Date Palm Orchard in the Coachella Valley, Riverside County, 2005-2006

EQUIPMENT

| | | | | | Cash Overh Costs | | |
|-----------------------------|-------------------|---------------|----------------|--------------------------|---------------------|-------|--------------------|
| Year | Description | Price (\$) | Life (Year) | Capital Recovery (\$) | Insurance | Taxes | Total Cost (\$) |
| 2005-2006 | 70 HP 4WD Tractor | 36,800 | 15 | 3696 | 142 | 202 | 4040 |
| 2005-2006 | ATV 4WD | 4,500 | 7 | 760 | 17 | 25 | 802 |
| 2005-2006 | Disc-Offset 11' | 10,000 | 10 | 1300 | 38 | 55 | 1393 |
| 2005-2006 | Herbie Sprayer | 2,000 | 10 | 260 | 8 | 11 | 279 |
| 2005-2006 | Seed Drill | 7,490 | 10 | 974 | 29 | 41 | 1044 |
| 2005-2006 | Spreader | 569 | 10 | 74 | 2 | 3 | 79 |
| 2005-2006 | Duster Sprayer | 18,000 | 10 | 2340 | 69 | 99 | 2508 |
| TOTAL COS | TOTAL COSTS | | | 9,404 | 305 | 436 | 10,145 |
| 60% OF THE EQUIPMENT COSTS* | | 47,615 | | 5,642 | 183 | 262 | 6,087 |

^{*} used to reflect a mix of new and used equipment.

INVESTMENT

| | | | | Cash Overhead Costs (\$) | | | |
|------------------------|---------------|----------------|--------------------------|--------------------------|--------|---------|--------------------|
| Description | Price (\$) | Life (Year) | Capital Recovery (\$) | Insurance | Taxes | Repairs | Total Cost (\$) |
| Shop Buildings | 25,000 | 50 | 1642 | 88 | 125 | 500 | 2355 |
| Shop Tools | 2,000 | 25 | 160 | 7 | 10 | 40 | 217 |
| Irrigation System | 37,500 | 50 | 2463 | 131 | 188 | 750 | 3532 |
| Land Value | 750,000 | 50 | 46875 | 5250 | 7500 | 0 | 59625 |
| Establishment (Trees) | 840,925 | 41 | 57332 | 2943 | 4205 | 0 | 64480 |
| TOTAL INVESTMENT COSTS | 1,655,425 | | 108,472 | 8,419 | 12,028 | 1,290 | 130,209 |

ANNUAL BUSINESS OVERHEAD

| | Units Per | Unit | Price Per | Total |
|--------------------------|-----------|------|-----------|-----------|
| Description | Farm | | Unit (\$) | Cost (\$) |
| Office Expenses | 25 | acre | 200 | 5000 |
| Liability Insurance | 25 | acre | 17.16 | 429 |
| Leaf Analysis | 25 | acre | 10.00 | 250 |
| Field Sanitation | 25 | acre | 16.80 | 420 |
| Interest - Cash Overhead | 25 | acre | 52.91 | 1323 |

Table 7. Hourly Equipment Costs to Produce Dates in the Coachella Valley, Riverside County, 2005-2006

Costs per Hour (\$)* Cash Overhead **Operating Expenses** Repairs Fuel & Actual Capital Insurance Taxes Total Total Total Hours Recovery Cash Lube Operating Costs Expenses Year Description Used Overhead Per Hour 2005-2006 70 HP 4WD Tractor 148.2 14.96 0.57 0.82 1.39 1.58 7.91 9.49 25.84 2005-2006 ATV 4WD 68.3 0.22 0.34 2.93 6.67 0.15 0.37 3.27 10.31 2005-2006 Disc-Offset 11' 22.2 35.05 2.52 1.62 1.04 1.48 1.62 0.00 39.19 2005-2006 Herbie Sprayer 12.5 12.48 0.37 0.53 0.90 0.5 0.00 0.5 13.88 2005-2006 Seed Drill 3.5 166.90 4.94 7.06 12.00 0.85 0.00 0.85 179.75 2005-2006 Spreader 37.5 1.18 0.04 0.05 0.09 0.22 0.00 0.22 1.49

0.67

0.95

1.62

4.8

0.00

4.8

28.88

22.46

62.5

2005-2006

Duster Sprayer

^{*} Costs are based on 60% of the values of assets to reflect the mix of old and new equipment complements.

Table 8. Range Analysis: Analysis of Costs and Returns for Producing Dates at Varying Yield and Prices in the Coachella Valley, Riverside County, 2005-2006

Harvesting Costs \$ per pound Picking & hauling 0.05

COSTS PER ACRE AND PER POUND AT VARYING YIELDS

| | Yield (Pounds Per Acre) | | | | | | |
|---------------------------------------|-------------------------|--------|--------|--------|--------|--------|--------|
| | 9,139 | 10,445 | 11,750 | 13,056 | 14,362 | 15,667 | 16,973 |
| OPERATING COSTS: | | | | | | | |
| Cultural Costs (\$) | 2672 | 2672 | 2672 | 2672 | 2672 | 2672 | 2672 |
| Harvest Cost (\$) | 457 | 522 | 588 | 653 | 718 | 783 | 849 |
| Interest on Operating Capital (\$) | 139 | 146 | 153 | 160 | 167 | 174 | 181 |
| TOTAL OPERATING COSTS PER ACRE (\$) | 3268 | 3340 | 3413 | 3485 | 3557 | 3629 | 3702 |
| TOTAL OPERATING COSTS PER POUND (\$) | 0.36 | 0.32 | 0.29 | 0.27 | 0.25 | 0.23 | 0.22 |
| CASH OVERHEAD COSTS PER ACRE (\$) | 1185 | 1185 | 1185 | 1185 | 1185 | 1185 | 1185 |
| TOTAL CASH COSTS PER ACRE (\$) | 4453 | 4525 | 4598 | 4670 | 4742 | 4814 | 4887 |
| TOTAL CASH COSTS PER POUND (\$) | 0.49 | 0.43 | 0.39 | 0.36 | 0.33 | 0.31 | 0.29 |
| NON-CASH OVERHEAD COSTS PER ACRE (\$) | 4565 | 4565 | 4565 | 4565 | 4565 | 4565 | 4565 |
| TOTAL ALL COSTS PER ACRE (\$) | 9018 | 9090 | 9163 | 9235 | 9307 | 9379 | 9452 |
| TOTAL ALL COSTS PER POUND (\$) | 0.99 | 0.87 | 0.78 | 0.71 | 0.65 | 0.60 | 0.56 |

NET RETURNS PER ACRE ABOVE OPERATING COSTS AT VARYING YIELD AND PRICES

| | | | Yield (Pounds Per Acre) | | | | | | |
|---------|---------------|---------------------|-------------------------|--------|-------------|-------------|-------------|-----------|--------|
| | | | 9,139 | 10,445 | 11,750 | 13,056 | 14,362 | 15,667 | 16,973 |
| Pri | ce (\$ Per Po | | | | | | | | |
| Grade B | 0 1 0 | Weighted Average | | Net Re | turns Per A | cre Above C | Operating C | osts (\$) | |
| | Grade C | (\$ Per Pound) | | | | | | | |
| 0.45 | 0.19 | 0.35 | -42 | 347 | 735 | 1124 | 1513 | 1901 | 2290 |
| 0.52 | 0.22 | 0.40 | 415 | 869 | 1323 | 1777 | 2231 | 2684 | 3138 |
| 0.58 | 0.24 | 0.45 | 881 | 1402 | 1922 | 2443 | 2963 | 3483 | 4004 |
| 0.65 | 0.27 | 0.50 | 1338 | 1924 | 2510 | 3095 | 3681 | 4267 | 4853 |
| 0.72 | 0.30 | 0.55 | 1795 | 2446 | 3097 | 3748 | 4399 | 5050 | 5701 |
| 0.78 | 0.32 | 0.61 | 2261 | 2979 | 3696 | 4414 | 5132 | 5849 | 6567 |
| 0.84 | 0.35 | 0.66 | 2718 | 3501 | 4284 | 5067 | 5850 | 6633 | 7416 |

NET RETURNS PER ACRE ABOVE ALL CASH COSTS AT VARYING YIELD AND PRICES

| | | | | Yield (Pounds Per Acre) | | | | | |
|---------|---------------|----------------|-------|-------------------------|--------------|------------|-------------|----------|--------|
| | | | 9,139 | 10,445 | 11,750 | 13,056 | 14,362 | 15,667 | 16,973 |
| Pri | ce (\$ Per Po | ound) | | | | | | | |
| • | | Weighted | | | | | | | |
| Grade B | | Average | | Net Re | eturns Per A | Acre Above | All Cash Co | sts (\$) | |
| | Grade C | (\$ Per Pound) | · | | | | | | |
| 0.45 | 0.19 | 0.35 | -1227 | -838 | -450 | -61 | 328 | 716 | 1105 |
| 0.52 | 0.22 | 0.40 | -770 | -316 | 138 | 592 | 1046 | 1499 | 1953 |
| 0.58 | 0.24 | 0.45 | -304 | 217 | 737 | 1258 | 1778 | 2298 | 2819 |
| 0.65 | 0.27 | 0.50 | 153 | 739 | 1325 | 1910 | 2496 | 3082 | 3668 |
| 0.72 | 0.30 | 0.55 | 610 | 1261 | 1912 | 2563 | 3214 | 3865 | 4516 |
| 0.78 | 0.32 | 0.61 | 1076 | 1794 | 2511 | 3229 | 3947 | 4664 | 5382 |
| 0.84 | 0.35 | 0.66 | 1533 | 2316 | 3099 | 3882 | 4665 | 5448 | 6231 |

NET RETURNS PER ACRE ABOVE TOTAL COSTS AT VARYING YIELD AND PRICES

| | | | | | | Yield (Pou | nds Per Ad | re) | |
|------------|----------------|--------------------------|------------------------------|------------|-------------|---------------|-------------|-----------|--------|
| | | | 9,139 | 10,445 | 11,750 | 13,056 | 14,362 | 15,667 | 16,973 |
| Pri | ice (\$ Per Po | ound) | | | | | | | |
| | | Weighted | | | | | | | |
| Grade B | | Average | | Net | Returns Per | Acre Abov | e Total Cos | ts (\$) | |
| | Grade C | (\$ Per Pound) | | | | | | | |
| 0.45 | 0.19 | 0.35 | -5792 | -5403 | -5015 | -4626 | -4237 | -3849 | -3460 |
| 0.52 | 0.22 | 0.40 | -5335 | -4881 | -4427 | -3973 | -3519 | -3066 | -2612 |
| 0.58 | 0.24 | 0.45 | -4869 | -4348 | -3828 | -3307 | -2787 | -2267 | -1746 |
| 0.65 | 0.27 | 0.50 | -4412 | -3826 | -3241 | -2655 | -2069 | -1483 | -897 |
| 0.72 | 0.30 | 0.55 | -3955 | -3304 | -2653 | -2002 | -1351 | -700 | -49 |
| 0.78 | 0.32 | 0.61 | -3489 | -2771 | -2054 | -1336 | -618 | 99 | 817 |
| 0.84 | 0.35 | 0.66 | -3032 | -2249 | -1466 | -683 | 100 | 883 | 1666 |
| Note: Prid | ces shown i | n the tables are rounded | to the nearest two digits (t | wo decimal | places), bu | t calculatior | ns may have | e been on | |
| thi | ree digits (th | ree decimal places) | | | · · · · · · | | | | |

Table 9. Break-Even Prices (\$ Per Pound), Dates Production in the Coachella Valley, Riverside County, 2005-2006

| Break-Even Price (\$ Per Pound) to Cover Costs Using Our Yield Assumption | | | | | | | |
|---|--------------------|---------------|----------------|--|--|--|--|
| Yield (Pounds Par Agra) | Operating Costs | Cash Costs | Total Costs | | | | |
| (Pounds Per Acre) | Cosis | COSIS | Costs | | | | |
| 13,056 | 0.27 | 0.36 | 0.71 | | | | |

Table 10. Break-Even Yield (Pounds Per Acre), Dates Production in the Coachella Valley, Riverside County, 2005-2006

| Break-Even Yield (Pounds Per Acre) to Cover Costs Using Our Price Assumption | | | | | | |
|--|-----------|-------|--------|--|--|--|
| Price | Operating | Cash | Total | | | |
| (\$ Per Pound) | Costs | Costs | Costs | | | |
| 0.504 | 6.912 | 9.261 | 18,318 | | | |

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